

COLLEGE OF THE SEQUOIAS COMMUNITY COLLEGE DISTRICT  
Board of Trustees Meeting  
September 13, 2021

**2021 ANNUAL COMPLIANCE AND  
PROGRESS UPDATES**

**1**

**Status:** Information

Presented by: Brent Calvin, Ed.D.  
Superintendent/President

**Issue**

The Board of Trustees receives monthly and ongoing reports throughout the year on District and student success and achievement, including required state accountability initiatives.

Compliance-related and informational reports including ACCJC Institution-Set Standards, Student Success Metrics, Student Right-To-Know Rate Disclosure, Federal College Score Card, and Student and Employee Survey Results are provided.

**Recommended Action**

This item is presented for information only.

## 2021 ANNUAL COMPLIANCE AND PROGRESS UPDATES

- ❑ ARMP and the End-of-Cycle Report (December 2021)
- ❑ Institution-Set Standards: Floor to Aspirational Goals
- ❑ CCCCO Student Success Metrics Dashboard
- ❑ Student Right-To-Know Rate Disclosure Website
- ❑ Federal College Score Card
- ❑ 2021 Student & Employee Survey Results

<https://www.cos.edu/en-us/administration/accreditation/institutional-planning>

# 2021-2025 Strategic Plan



Next >>>>

The *End-of-Cycle Report* assesses the progress made toward achieving the goals and objectives of the **2018-2021 Strategic Plan**.



COS 2.0

# Institution-Set Standards: From Floor to Aspirational Goals



May 2021 (Participatory Governance)

September 2021 (Board of Trustees)



- What **criteria and processes** does the college use to determine its priorities and set **minimum expectations** (**institution-set standards**) for student achievement, including required expectations of performance for course completion, job placement rates, and licensure examination passage rates? (**Federal Regulation**)
- To what extent does the college **achieve** its standards? (**Federal Regulation**)
- How does the college use accreditation annual report data to **assess performance** against the institution-set standards?
- If an institution does not meet its own standards, what **plans** are developed and implemented to enable it to **reach** these standards? (**Federal Regulation**)

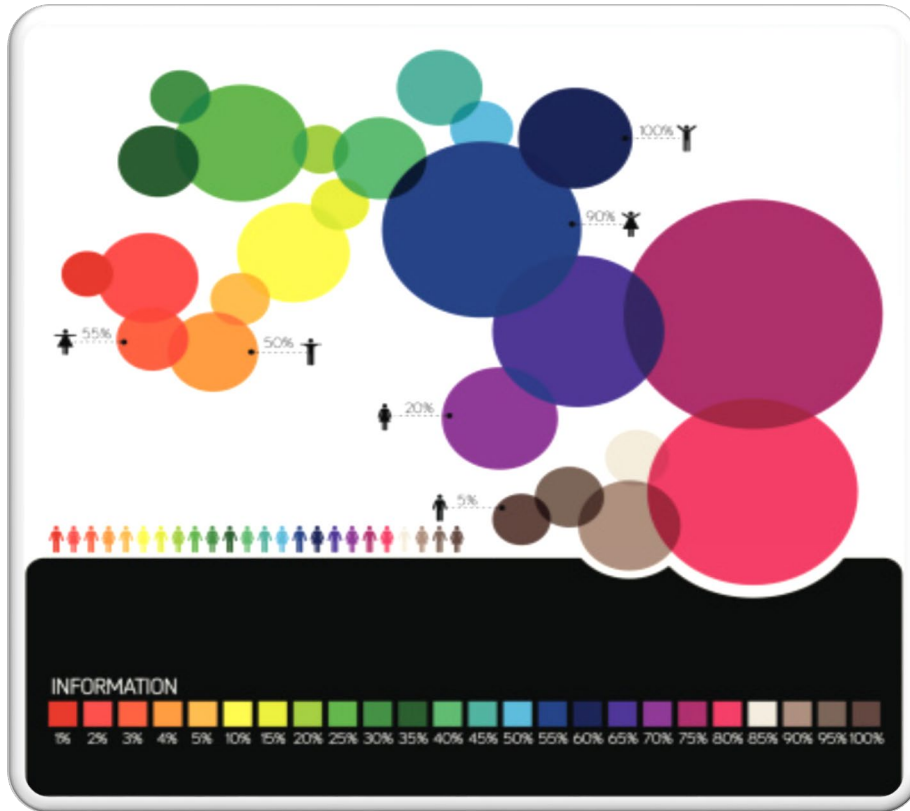


**Stretch  
Goals**

## District level

- Course Completion Rate**
- Student Certificate Completion**
- Student Degree Completion**
- Student Transfer to 4-year Colleges/universities**



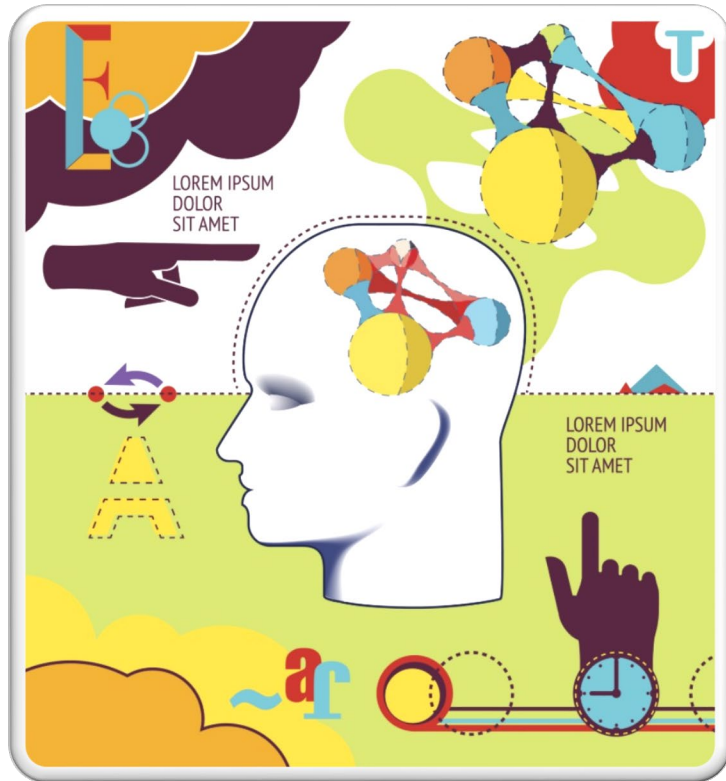


Reasonable

Appropriate

Realistic





1. Review most current and historical performance (multi-year/longitudinal data disaggregated by ethnicity and other demographic characteristics as appropriate)
2. Generate multi-year averages for performance (5-8 years)
3. Determine performance indicators based on data analysis, institutional history and context (standards)

## Proposed Method for Using the Standards



=>5% above target- excellent  
 + or - 5%- on target-good  
 =<5% below target- needs attention  
 =<2% below target- needs attention  
 + or - 2% on target-good  
 =>2% above target- excellent

Develop a performance range and/or color coding (Trapp, 2013):

### Range

=>5% Above Target-Excellent  
 + or - 5% On Target-Good  
 =<5% Below Target-Needs  
 Attention

# Percentage of 6-year overall

## Proposed Standards

**Minimum**


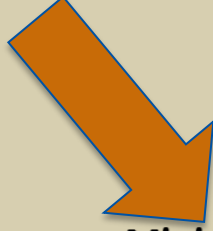

**Aspirational**

Standard Metric	90%	95%	100%	105%	110%	115%	120%
Course Completion	63%	67%	70%	74%	77%	81%	84%
Transfer (Volume)	828	874	920	966	1,012	1,058	1,104
Degrees (Method 1)	981	1,036	1,090	1,145	1,199	1,254	1,308
Degrees (Method 2)*	836	883	929	975	1,022	1,068	1,115
Certificates (Method 1)	224	237	249	261	274	286	299
Certificates (Method 2)*	489	516	543	570	597	624	652
Certificates (Method 3)	593	625	658	691	724	757	790

*\*Selected/preferred method*

**March/April 2018**

# Proposed Standards

 Standard Metric	<u>Proposed Standards</u>			
	Multi-Year Average (6-Year)	Recent Year/Term Data	 Minimum	 Aspirational
Course Completion	70%	71%	67%	74%
Transfer (Volume)	920	852	828	1,012
Degrees (Method 2)	929	1,054	883	1,068
Certificates (Method 2)	543	711	489	652

**March/April 2018**

## Institution-set Standard Recommendations and Outcomes



Student Achievement Area	Multi-Year District Average	Minimum Standard	Stretch or Aspirational Goal	Baseline Year 2017	Reported Year/Term 2018/19	Reported Year/Term 2019/20
Course Completion Rate	70% (Fall 12-17)	67%	74%	71%	✓ 74% ✓	✓ 74% ✓
Student Degree Completion	929 (2012-17)	883	1,068	1,054	✓ 1,335 ✓	✓ 1538 ✓
Student Transfer to 4-Year Colleges/Universities	920 (2010-2016)	828	1,012	852*	✓ 916	✓ 1024 ✓
Student Certificate Completion	543 (2012-17)	489	652	711	✓ 838 ✓	✓ 719 ✓

### Baseline Years

- Course Success: Fall 2017
- Degree Completion: 2017
- **\*Student Transfers: 2015-16**
- Certificate Completion: 2017

## Review & Discussion

Where/Who (participatory governance group)	When
Academic Senate (by Ozturk)	May 12, 2021
District Governance Senate (by Ozturk)	May 11, 2021
Management Council (by Ozturk)	May 19, 2021
Senior Management (by Ozturk)	May 6, 2021
Board of Trustees (by Calvin)	September 13, 2021



California  
Community  
Colleges

Student Success  
Metrics

**METRICS  
DASHBOARD**

**DASHBOARD**

# What is Student Success Metrics?

To provide a holistic approach to the California community colleges' work on student success, the Chancellor's Office worked with a broadly representative group of practitioners to develop Student Success Metrics.

Organized around common goals such as adult education/ESL, short-term career education, and degree/transfer, the metrics capture progression along students' educational journey from recruitment to completion, transfer, and the workforce.

Student Success Metrics pinpoint critical milestones and accomplishments that align with the Vision for Success and the Student Centered Funding Formula, and integrate metrics associated with various initiatives and funding streams.

## WHAT TYPES OF METRICS ARE INCLUDED?

The metrics focus on six critical points in students' journeys. The specific metrics within each point vary based on the students' goals.

1. Successful Enrollment
2. Learning Progress
3. Momentum
4. Success
5. Employment
6. Earnings







California  
Community  
Colleges

Student Success  
Metrics

Statewide  Macroregion  Microregion  District  College

Year

Sequoias District

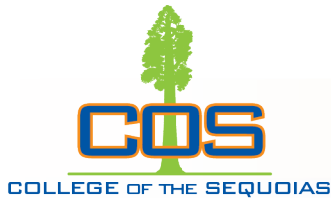
All

## Examine the outcomes of California community college students

Make a starting selection and click your student journey type



<https://www.calpassplus.org/LaunchBoard/Student-Success-Metrics>



# Student Right-To-Know Rate Disclosure Website



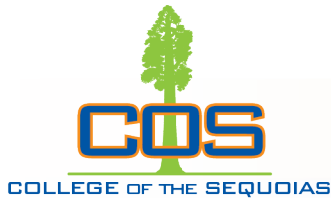
California  
Community  
Colleges

Student Right-To-Know Rate Disclosure Website  
Student Longitudinal Outcomes Tracking System (SLOTS-the First Time Freshman Cohort Study)

2021 Results Posted May 3, 2021

Pick a College:  ▼

<http://srtk.cccco.edu/index.asp>



# Federal College Score Card



U.S. DEPARTMENT OF EDUCATION  
College Scorecard

« BACK TO SEARCH

✓ ADD TO COMPARE SCHOOL

➔ SHARE THIS SCHOOL

## College of the Sequoias

Visalia, CA

10,912 undergraduate students

[cos.edu](http://cos.edu)

2

Year



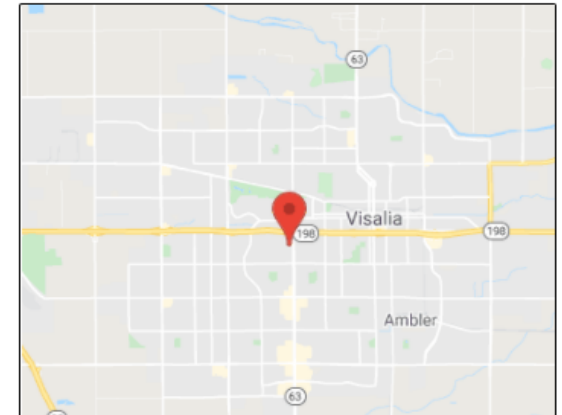
Public



City



Medium



INSTITUTIONAL HIGHLIGHTS:

**Graduation Rate** ⓘ

32%

<https://collegescorecard.ed.gov/school/?123217-College-of-the-Sequoias>

# <https://www.cos.edu/research>

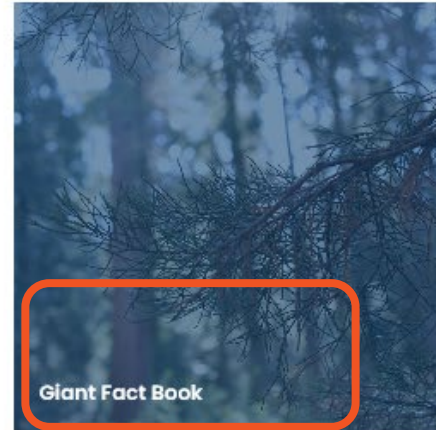
## Research

### Office of Research, Planning, and Institutional Effectiveness

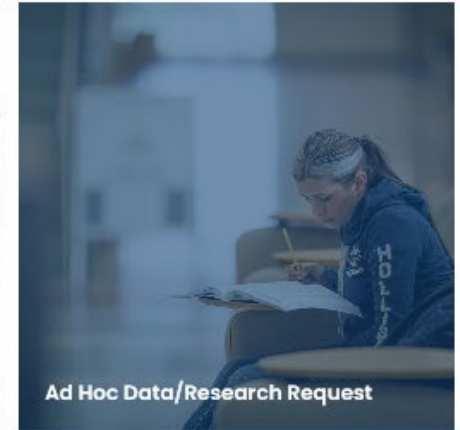
Welcome to the Office of Research, Planning & Institutional Effectiveness (R-PIE). The mission of the Office of Research, Planning & Institutional Effectiveness is to provide research, planning, and assessment services to all segments of the College community. We take pride in collecting, analyzing, interpreting, and presenting research findings to administrators, faculty, and staff for use in advancing the COS Mission. The office supports the District's planning activities, outcomes and assessment cycle, grant requirements, mandated reporting requirements, basic skills, research projects, accreditation needs, ad-hoc requests, and other requests that directly support the District mission. The Office of R-PIE is located in the President's wing of the Sequoia building. Please feel free to stop by and chat with us about your data and planning needs.

#### CORE VALUES

- Team-oriented: Build, manage and nurture teams
- Accountability: Take responsibility for our own actions
- Integrity: Commit to open, honest and transparent decisions and relationships
- Continuous Improvement: Commit to on-going assessment and evaluation
- Innovation: Pursue innovations in data management systems that are critical to continuous improvement of quality
- Solutions: Generate sustainable data-driven solutions to achieve excellence



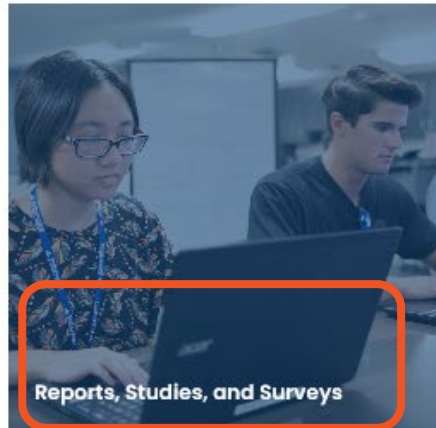
Giant Fact Book



Ad Hoc Data/Research Request



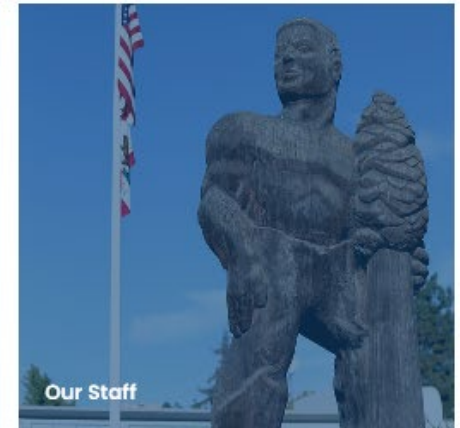
Conducting Research at COS



Reports, Studies, and Surveys



Educational Database Resources



Our Staff

[www.cos.edu/research](http://www.cos.edu/research)

# Thank You!



<https://www.cos.edu/research>

[www.cos.edu/research](http://www.cos.edu/research)



# 2021 Student & Employee Survey Results

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RESEARCH  
MEASURING SUCCESS EVERYDAY

THE STUDENT SUPPORT SERVICES SURVEY  
"MOTHER LODE"  
SURVEY RESULTS

2021

YOU SPEAK,  
WE LISTEN!

VISALIA • HANFORD • TULARE

Sequoias Community  
College District

**COS**  
College of the Sequoias

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RESEARCH  
MEASURING SUCCESS EVERYDAY

The Giant  
Questionnaire  
Results

2021

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College of the Sequoias

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**RESEARCH**  
MEASURING SUCCESS EVERYDAY

THE STUDENT SUPPORT SERVICES SURVEY  
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SURVEY RESULTS

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**RESEARCH**  
MEASURING SUCCESS EVERYDAY

The Giant  
Questionnaire  
Results

2021

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VISALIA • HANFORD • TULARE

Sequoias Community  
College District

**COS**  
College of the Sequoias

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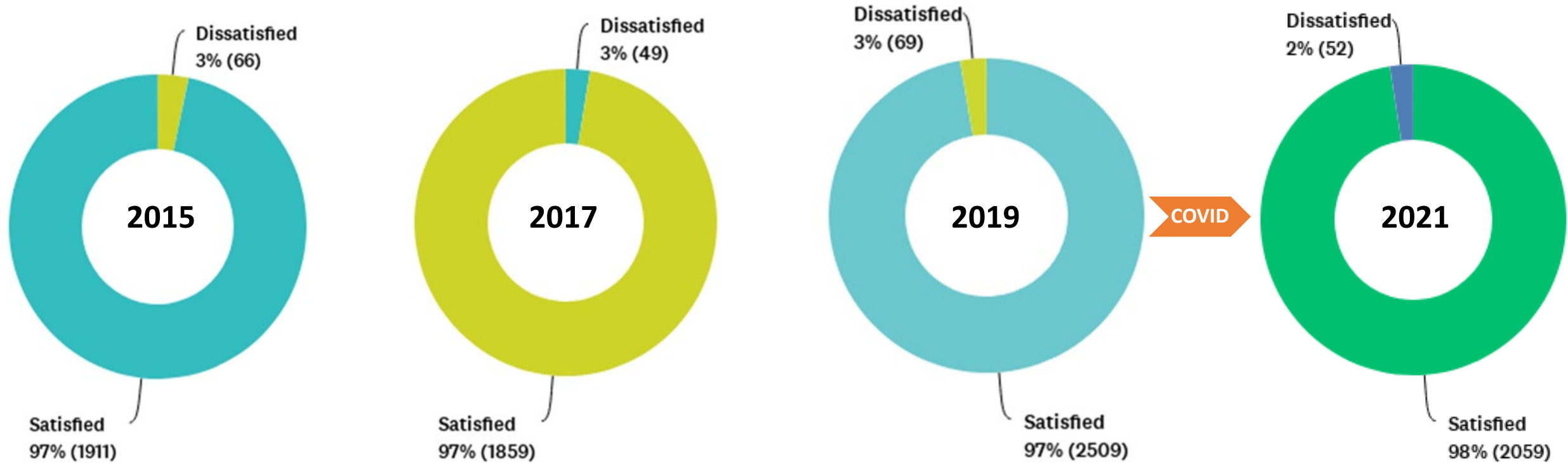
The image shows the cover of a report titled "THE STUDENT SUPPORT SERVICES SURVEY 'MOTHER LODE' SURVEY RESULTS 2021". The cover has a green top half and a blue bottom half. At the top left is the "RESEARCH" logo with the tagline "MEASURING SUCCESS EVERYDAY" and a red arrow pointing up and right. The title "THE STUDENT SUPPORT SERVICES SURVEY 'MOTHER LODE' SURVEY RESULTS" is centered in white. The year "2021" is in large white font. In the bottom left, there is a box with an orange background and a sequoia tree, containing the text "YOU SPEAK, WE LISTEN!" and "VISALIA • HANFORD • TULARE". In the bottom right, it says "Sequoias Community College District" and "COS College of the Sequoias".

# Student Satisfaction

The image shows the COS Research logo. It features a small green sequoia tree above the letters "COS". Below "COS" is the text "COLLEGE OF THE SEQUOIAS RESEARCH, PLANNING & INSTITUTIONAL EFFECTIVENESS". A large red arrow curves from the bottom left towards the top right. Below the arrow is the word "RESEARCH" in large blue letters. At the bottom, it says "MEASURING SUCCESS EVERYDAY" and "www.cos.edu/Research".



# COS Student Support Services Survey 2015-2021



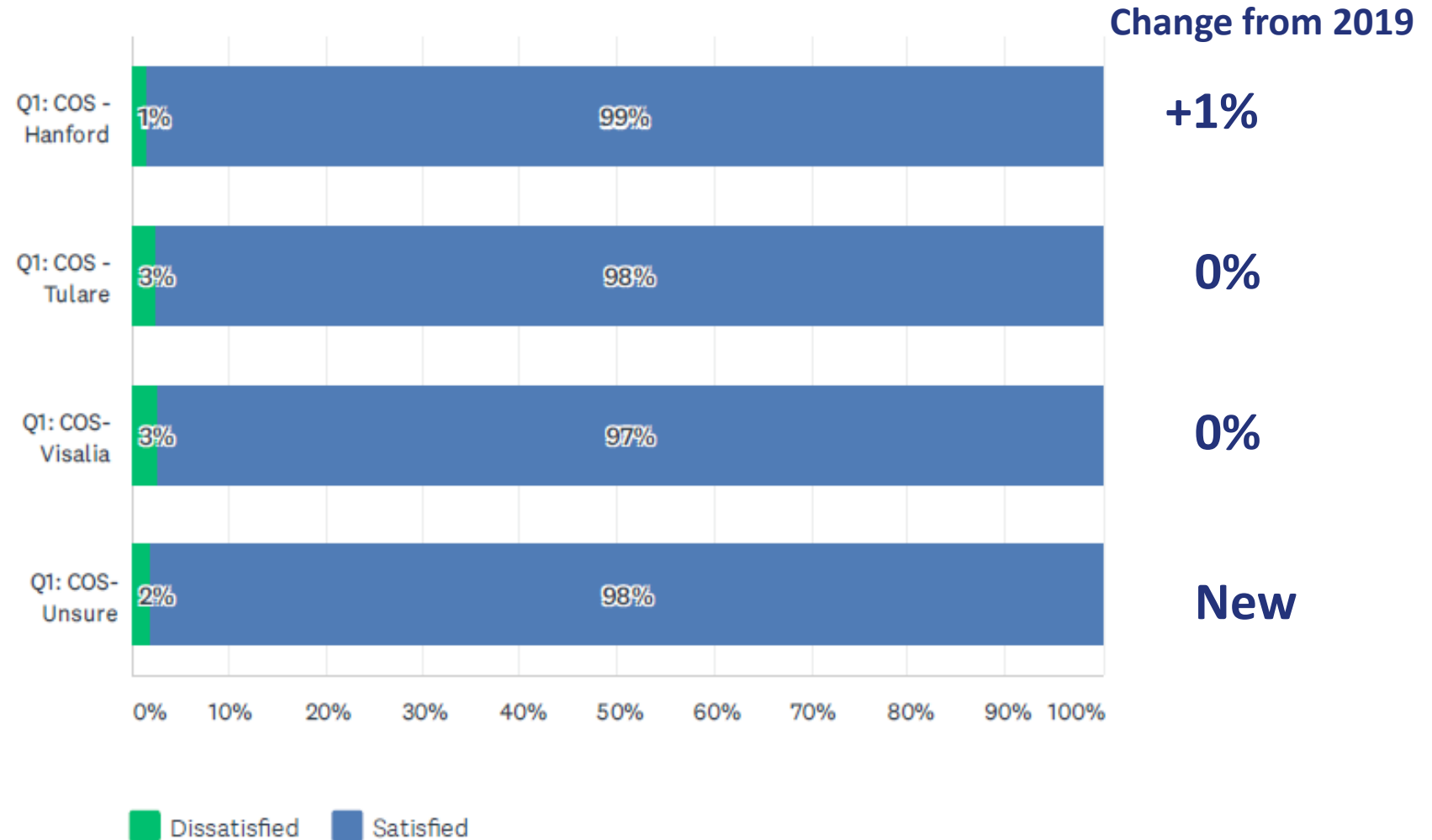
Please rate your overall satisfaction with the quality of your education at COS.

## Student Satisfaction

Q29 Please rate your overall satisfaction with the quality of your education at COS.

Answered: 2,111 Skipped: 147

# Quality of Education Student Satisfaction





# COS Student Support Services Survey 2021

## Selective Student Comments

*My education at COS has been wonderful I have no complaints everyone there is very nice and helpful.*

*I love COS and the professors. They are very respectable and always encourage me.*

*I took this survey in my pajamas while eating a burrito at my desk and I have to say, online college has been a 10/10 experience.*

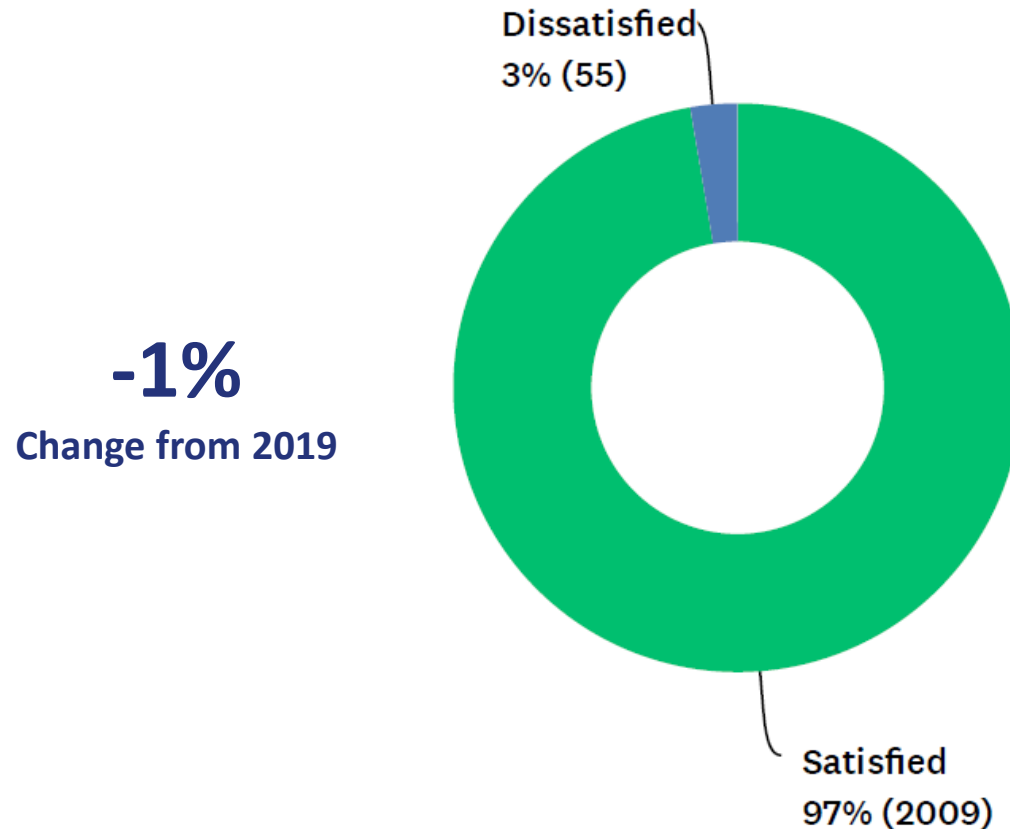
*...I am very pleased with how well the instructors and administrative staff have been able to convert such a large organization to online in such a short amount of time with so much care and quality. Great work!*

*COS is an amazing school. I am very glad I decided to come here because they are always willing to help me and they want to see me succeed!*



Q3 Please rate your overall satisfaction with the COS Library/LRC services.

Answered: 2,256 Skipped: 2

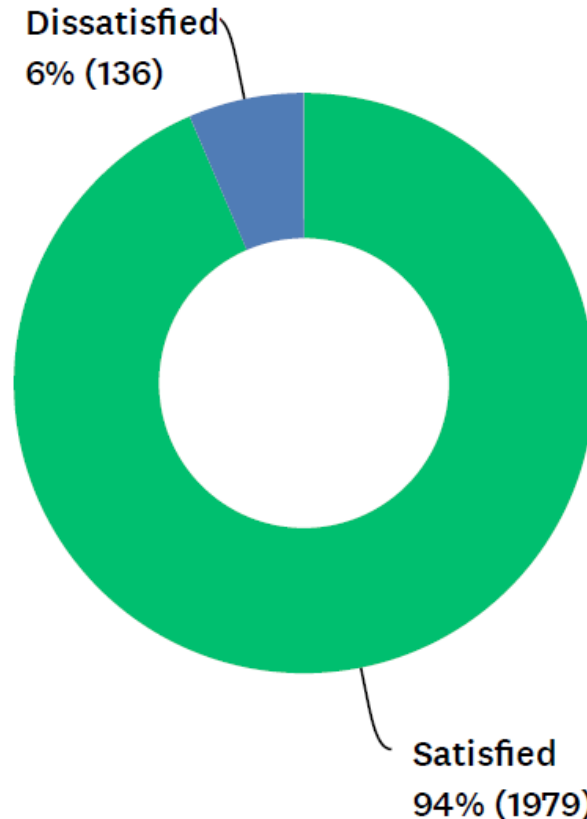


**Library/LRC  
Student Satisfaction  
97%**

Q6 Please rate your overall satisfaction with the COS-District counseling services.

Answered: 2,214 Skipped: 44

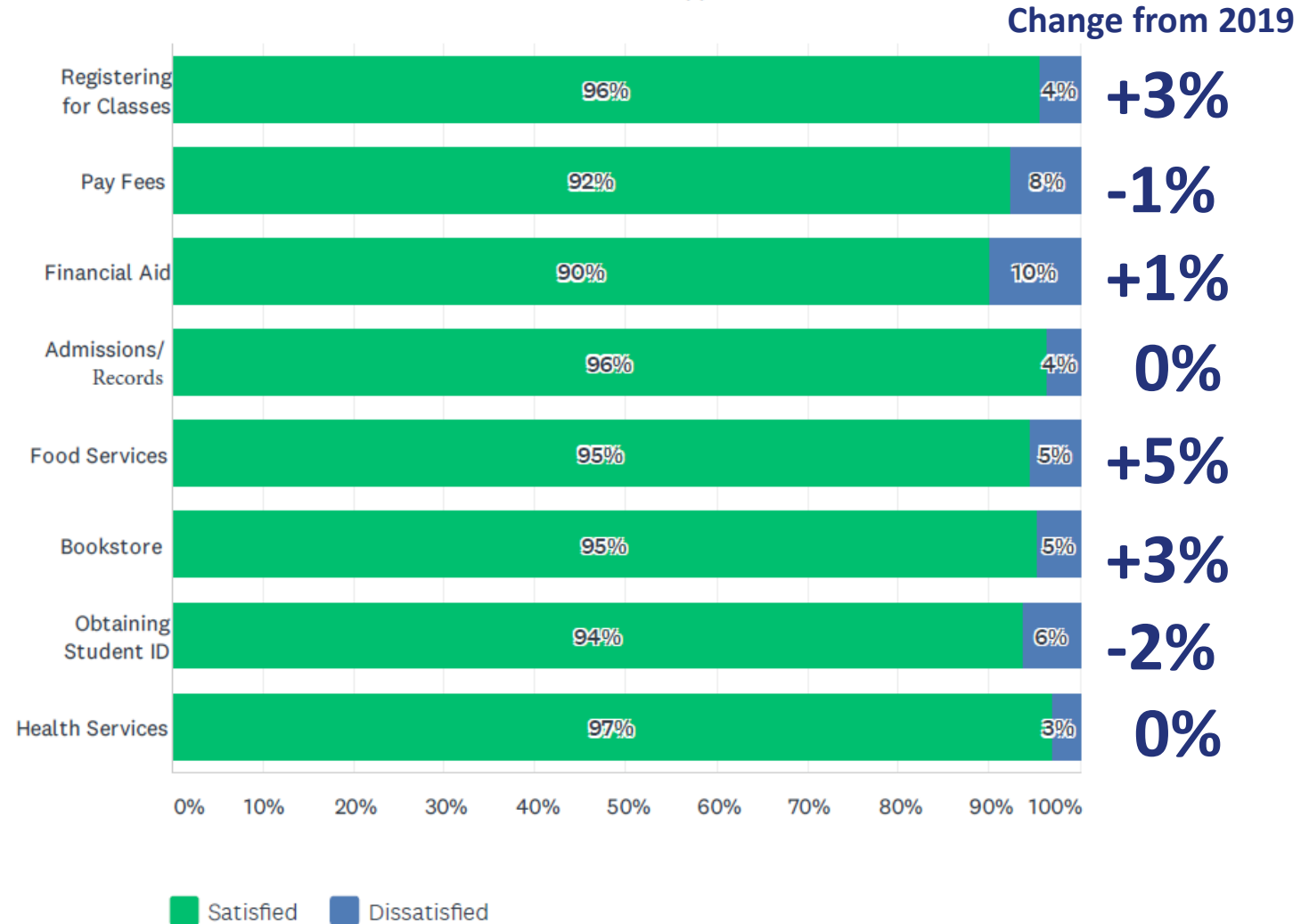
**+6%**  
Change  
from 2019



**Counseling Services  
Student Satisfaction  
94%**

Q10 Based on your most recent experiences, please indicate your level of satisfaction with the following student services provided at COS-District:

Answered: 2,172 Skipped: 86

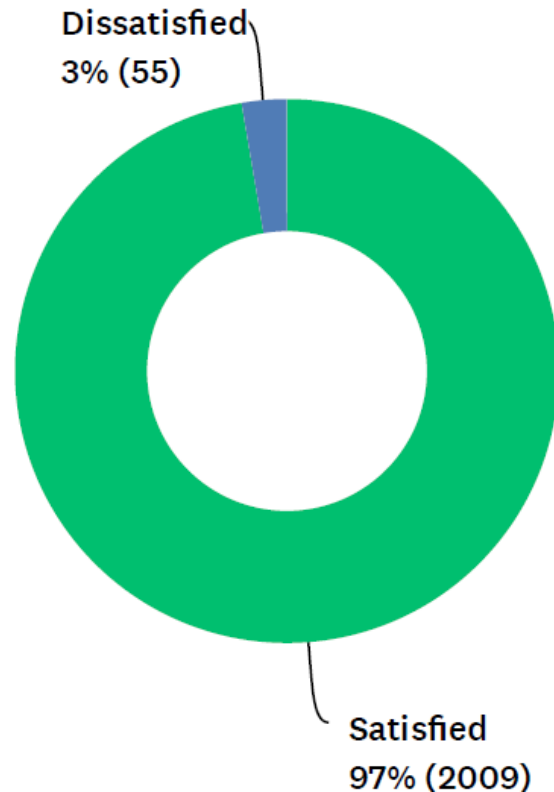


# Student Services Student Satisfaction

Q10 Based on your most recent experiences, please indicate your level of satisfaction with the Health services provided at COS-District:

Answered: 1,357

**0%**  
Change  
from 2019

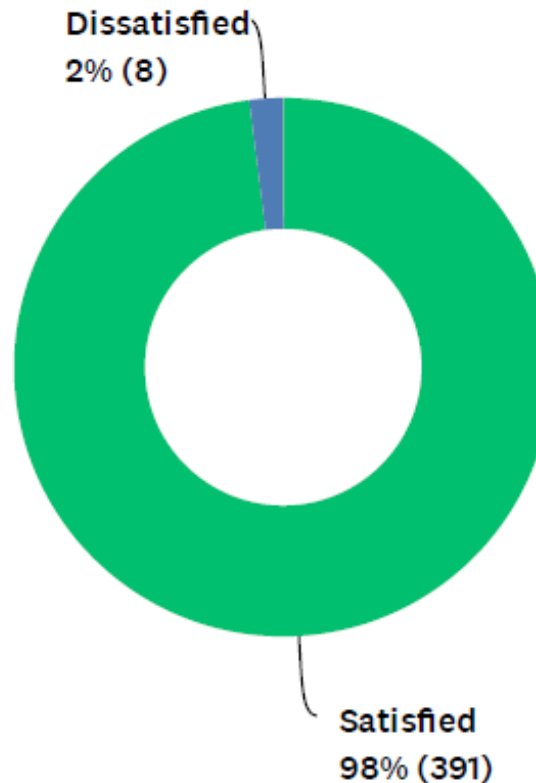


**Health Services  
Student Satisfaction  
97%**

Q20 How satisfied are you with the food assistance services (e.g. free groceries and gift cards) at COS-District?

Answered: 399 Skipped: 1,859

**Food Assistance Services  
Student Satisfaction  
98%**

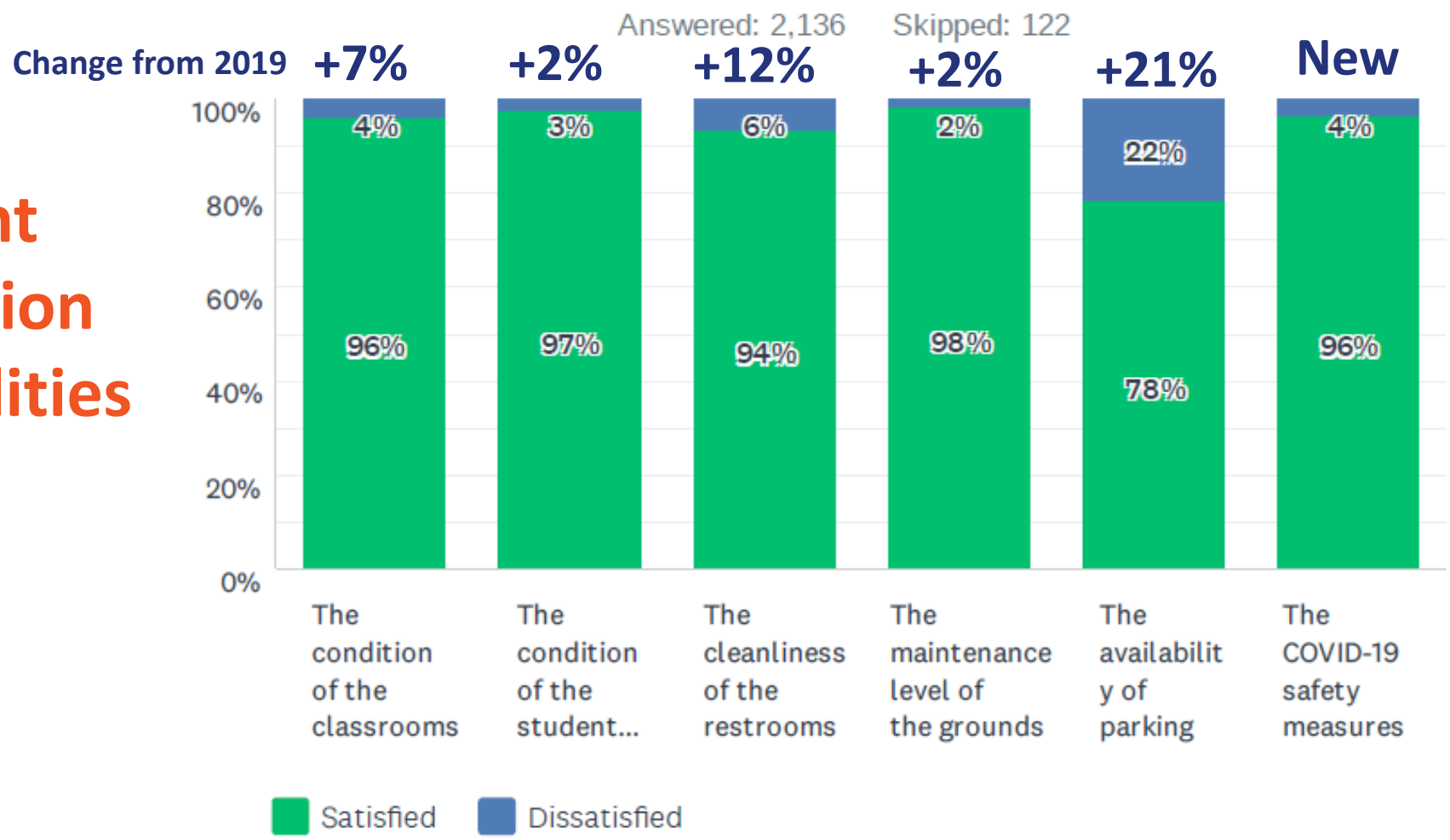


**+2%**  
Change  
from 2019



Q23 Based on your experiences and observations, please rate your satisfaction with the following facilities services at COS-District:

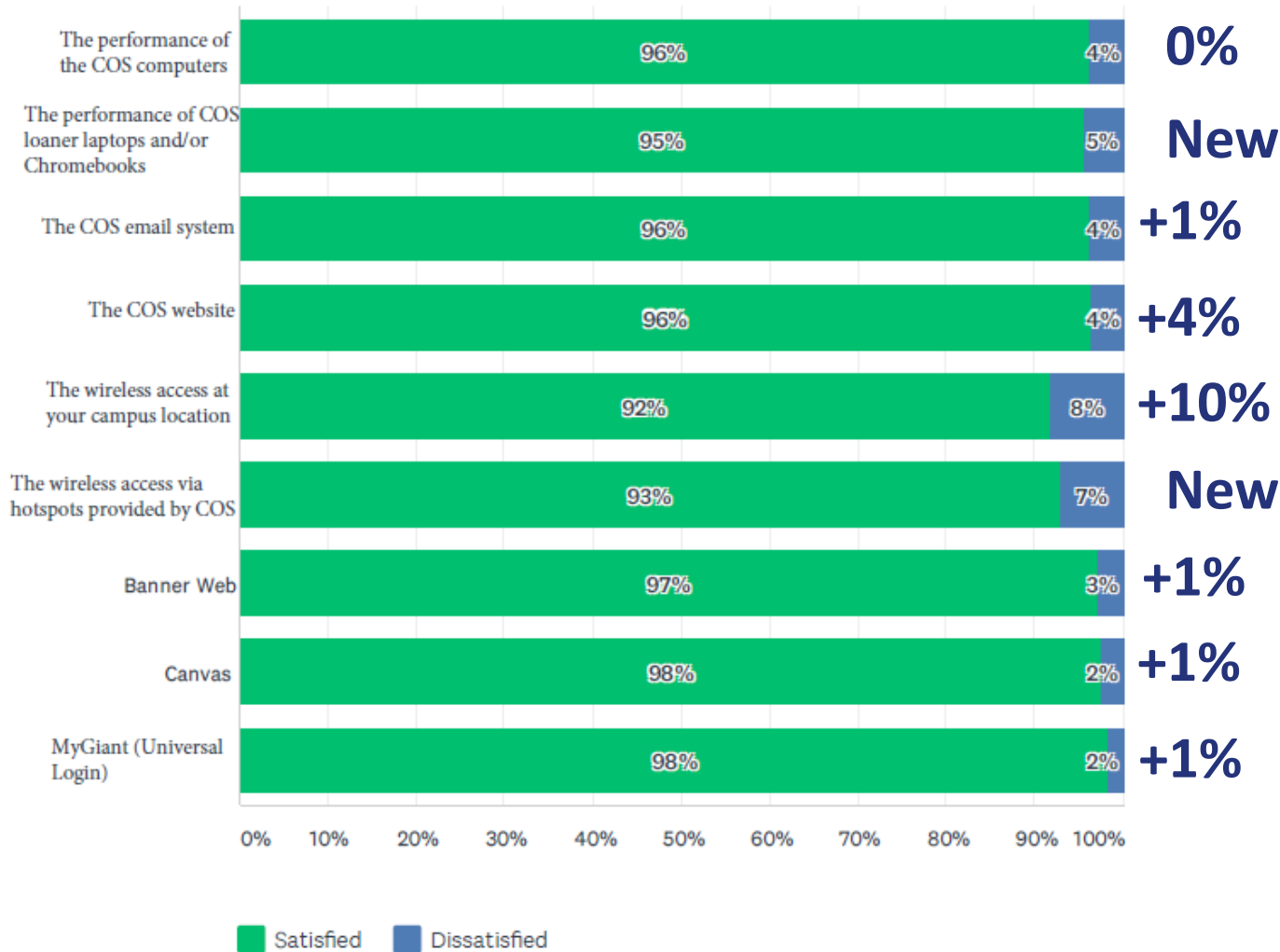
# Student Satisfaction With Facilities



Q24 Based on your experiences and observations, please rate your satisfaction with the following technology services (COS-District):

Answered: 2,142 Skipped: 116

Change from 2019



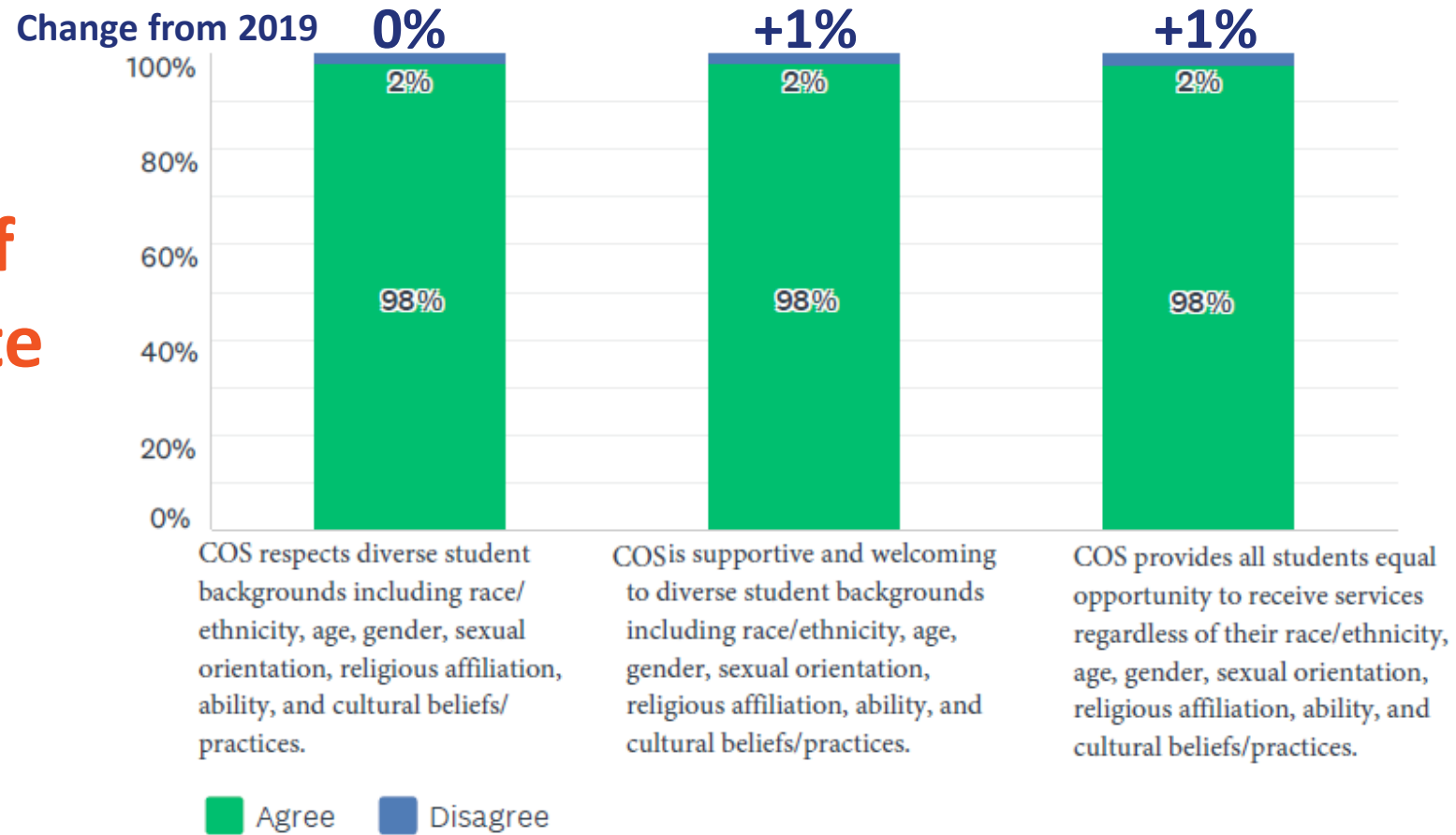
Student Satisfaction with Technology Services



Q26 Please indicate your level of agreement with the following statements regarding your experiences at COS-District:

Answered: 2,129 Skipped: 129

# Student Perceptions of Campus Climate



# Student Perceptions of Campus Climate

## Campus Climate

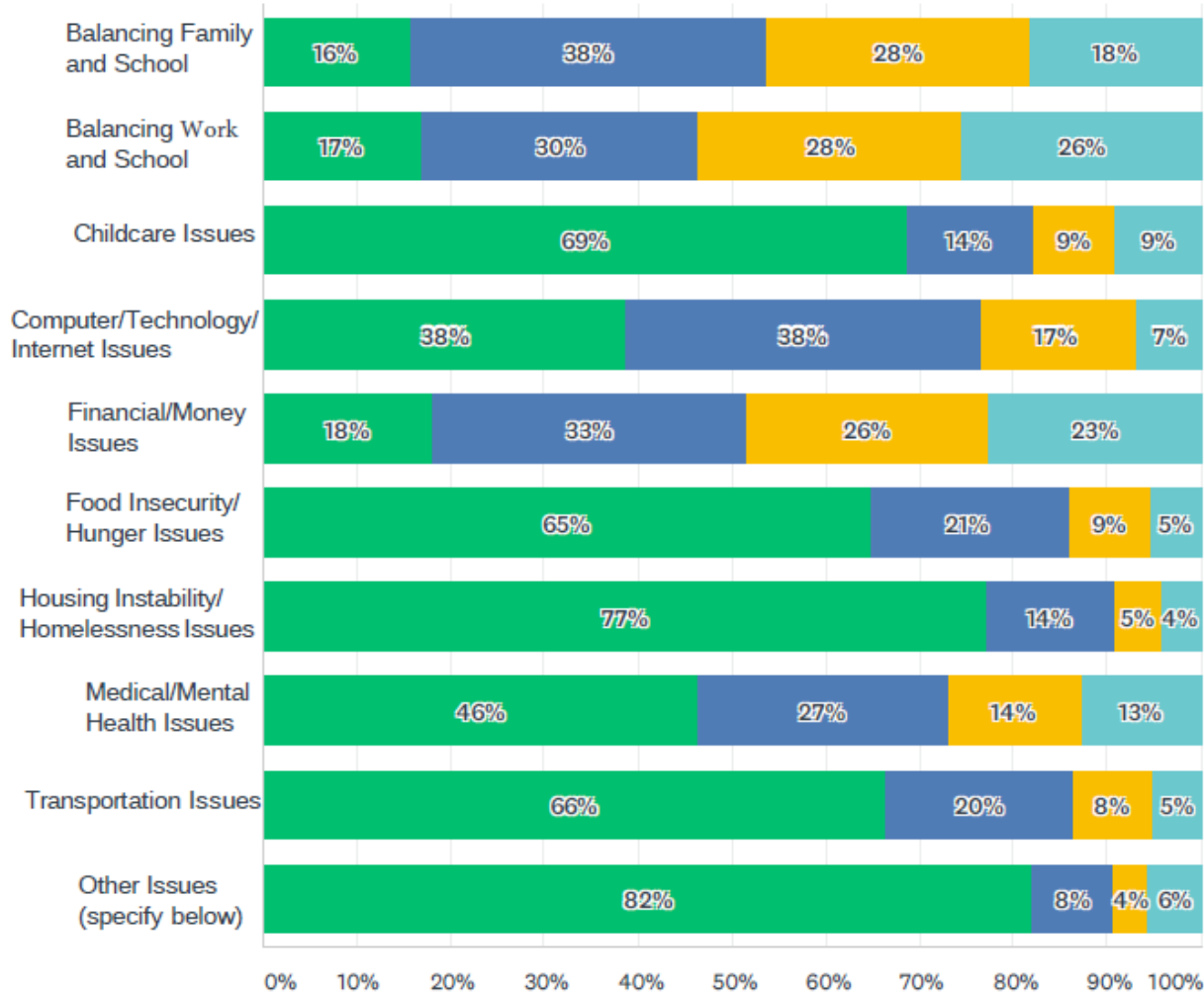
	COS is supportive and welcoming to diverse student backgrounds	COS provides all students equal opportunity to receive services regardless of their background	COS respects diverse student backgrounds
African-American	96%	100%	96%
Asian	95%	98%	95%
Filipino	96%	93%	96%
Hispanic	98%	98%	98%
Multi-Ethnicity	97%	93%	98%
Native American	100%	100%	100%
Unknown	98%	98%	98%
White	98%	98%	98%
	Agree	Agree	Agree

**98%**  
District's Satisfaction rate for all Campus Climate items



Q31 Please indicate how challenging the following issues/obstacles have been for your educational success at COS-District.

Answered: 2,094 Skipped: 165



## Student Reported Challenges

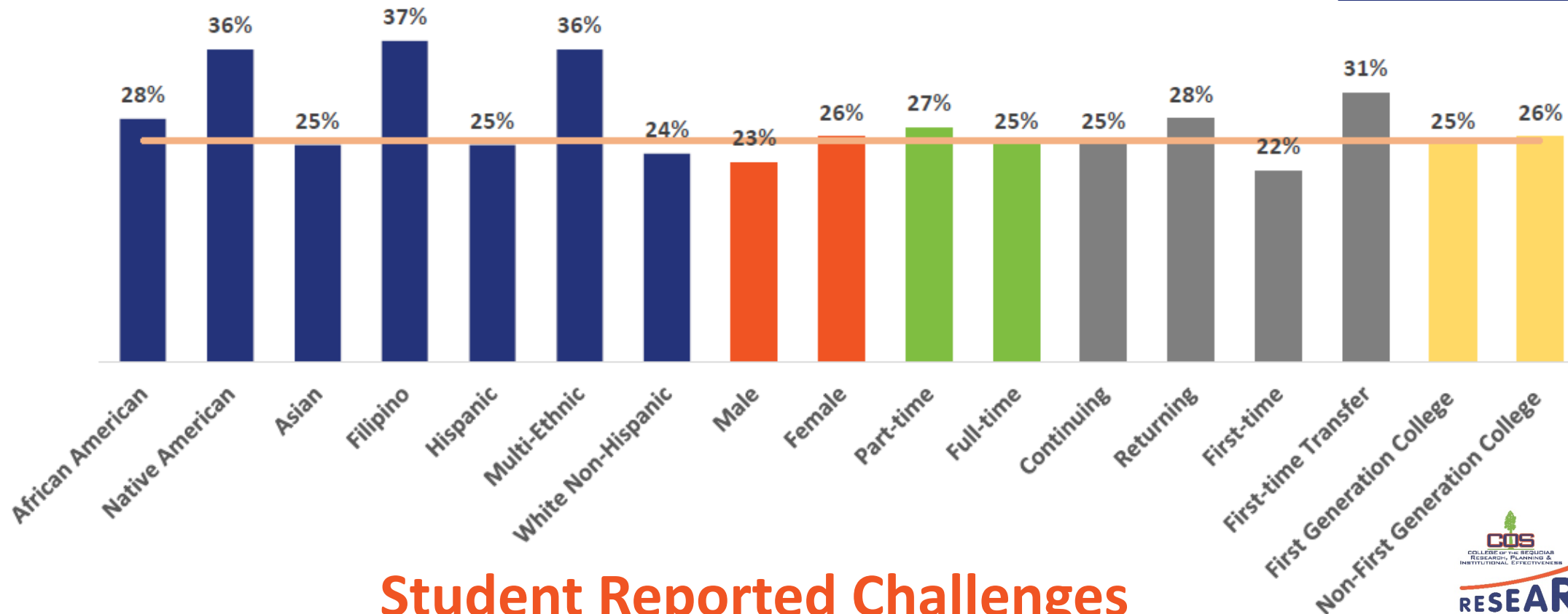
■ Not At All Challenging
 ■ Slightly Challenging
 ■ Moderately Challenging
 ■ Very Challenging



Percentage of Students Reporting Balancing Work and School as Very Challenging for Their Educational Success at COS

26%

Of all students reported that balancing work and school was very challenging

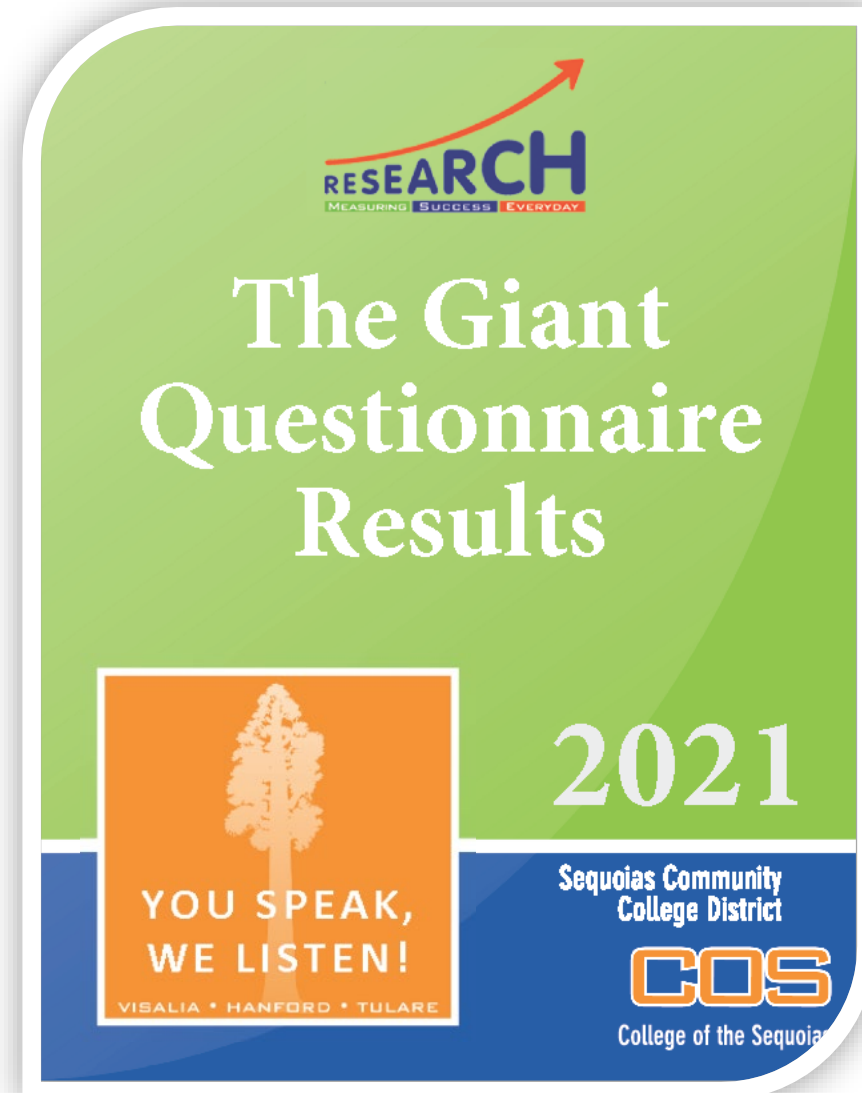


Student Reported Challenges



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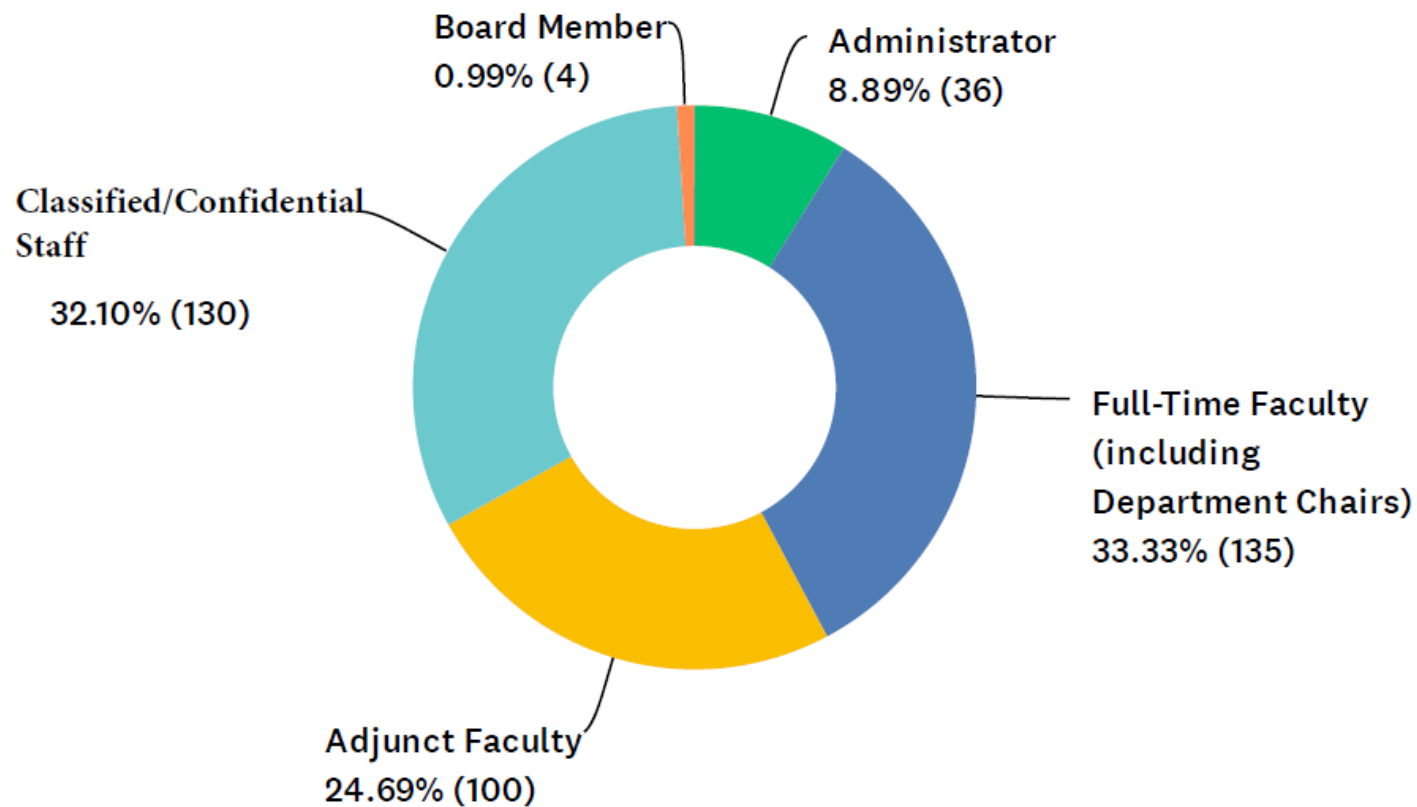
## Employee Satisfaction



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## Q1 What is your role at COS:

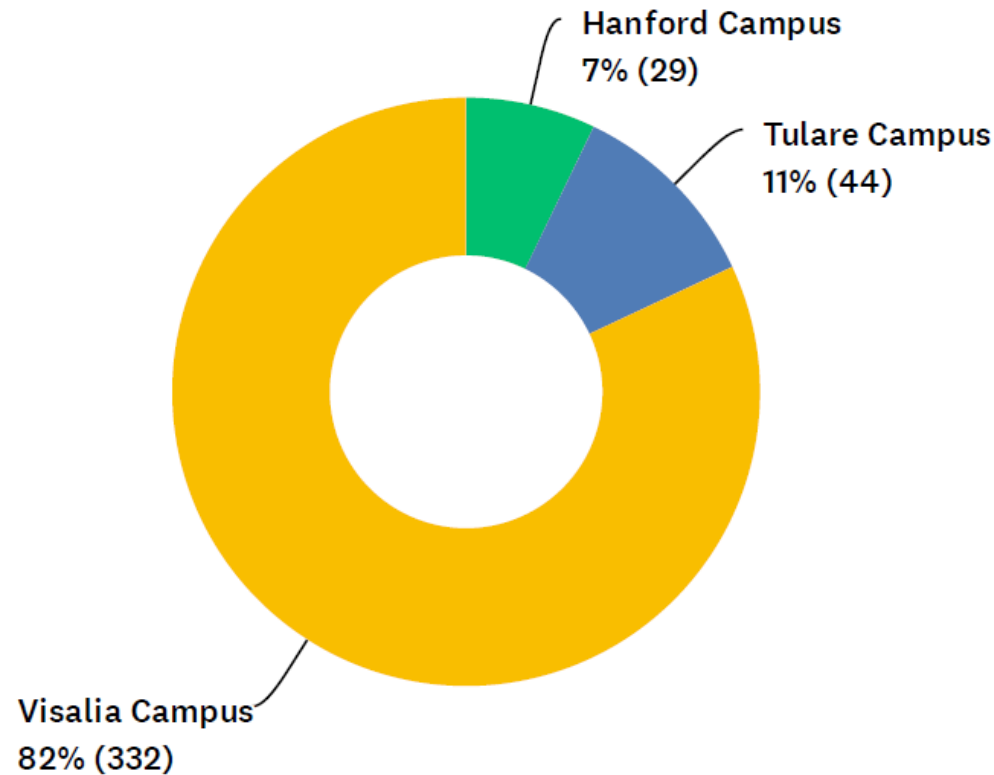
Answered: 405 Skipped: 0





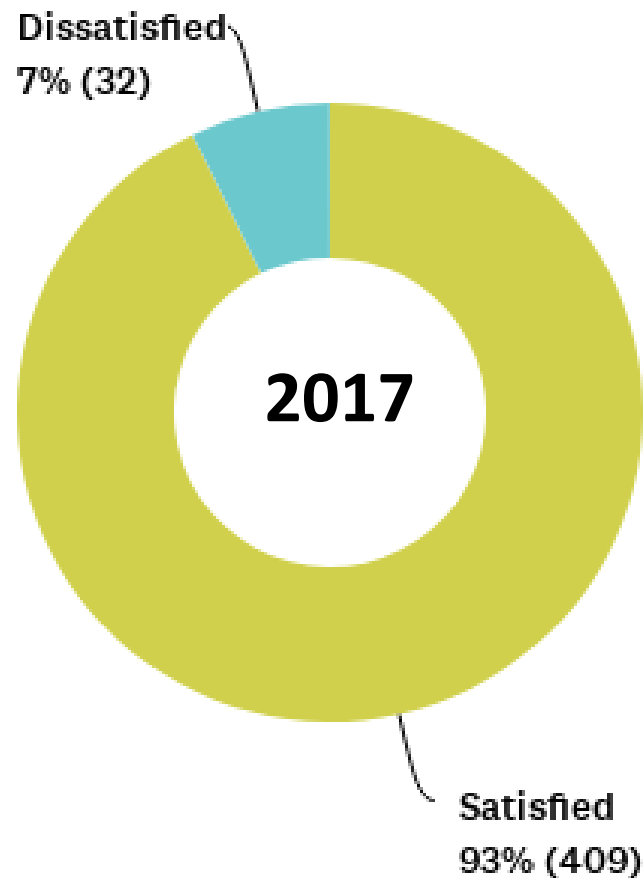
Q3 What is the primary campus where you perform your job duties (either remotely or in-person)?

Answered: 405 Skipped: 0

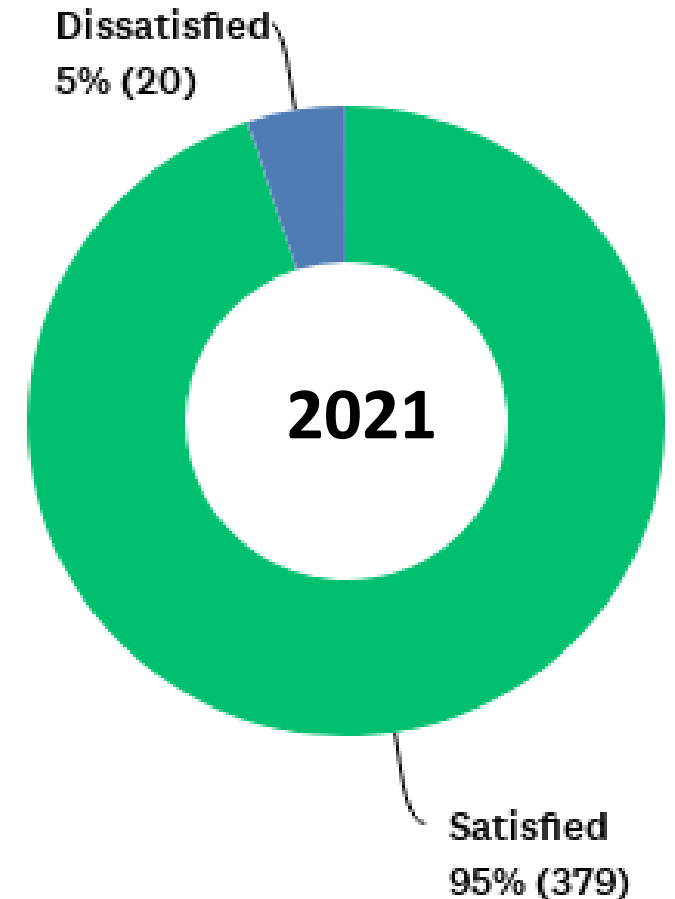


## Giant Questionnaire 2017 vs 2021

Q11 Please rate your overall satisfaction with the work environment.



## Employee Satisfaction



# Giant Questionnaire 2021

## Selective Employee Comments

*I'm glad to be part of  
this organization.*

*Administrator*

*I am very happy in my role  
and with the work  
community COS provides.*

*Classified/Confidential Staff*



*Best District in the  
Central Valley.*

*Adjunct Faculty*

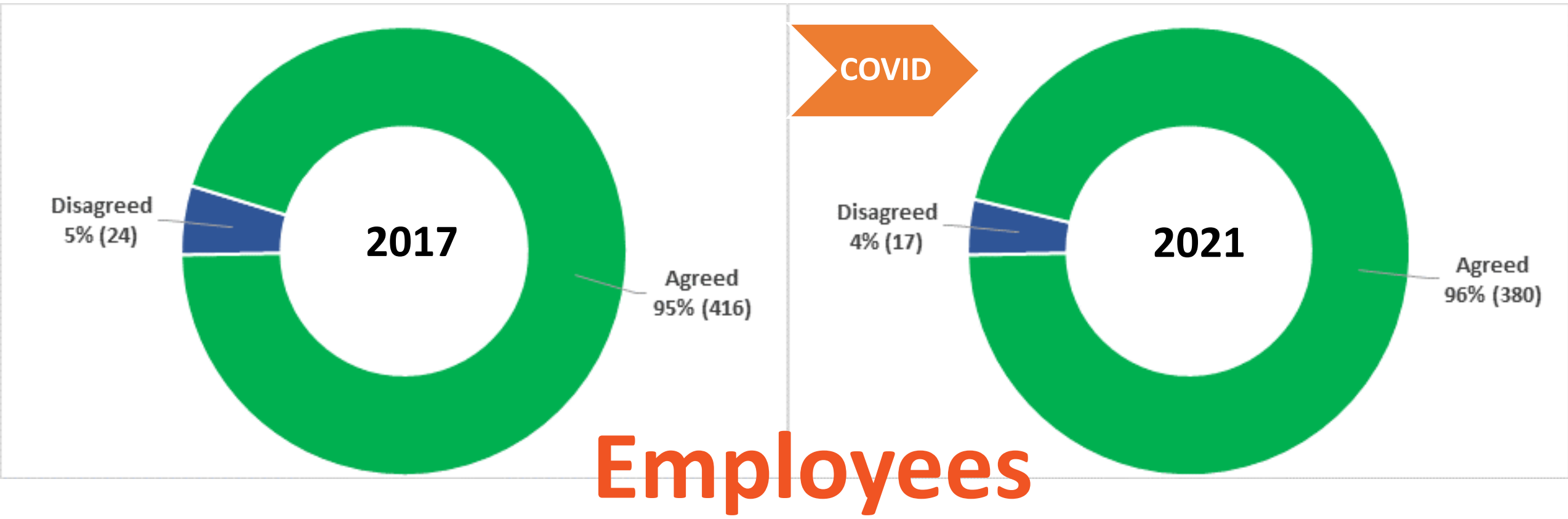
*COS does an awesome job.  
Needs are met for faculty  
and students!!*

*Full-Time Faculty*



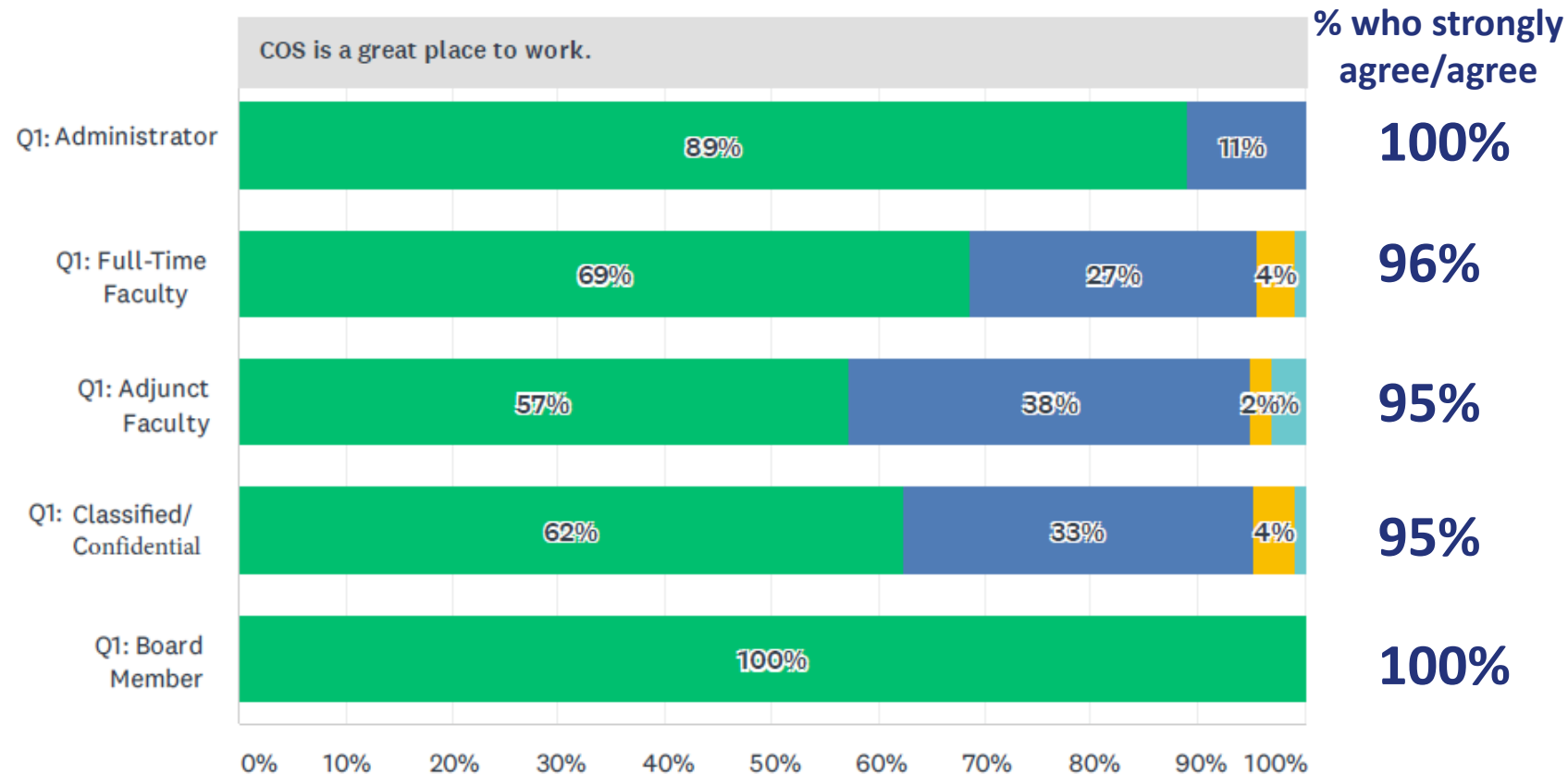
# Giant Questionnaire 2017 vs 2021

## COS is a great place to work!



Q10 Please indicate your level of agreement with the following statements about your workplace.

Answered: 400 Skipped: 5



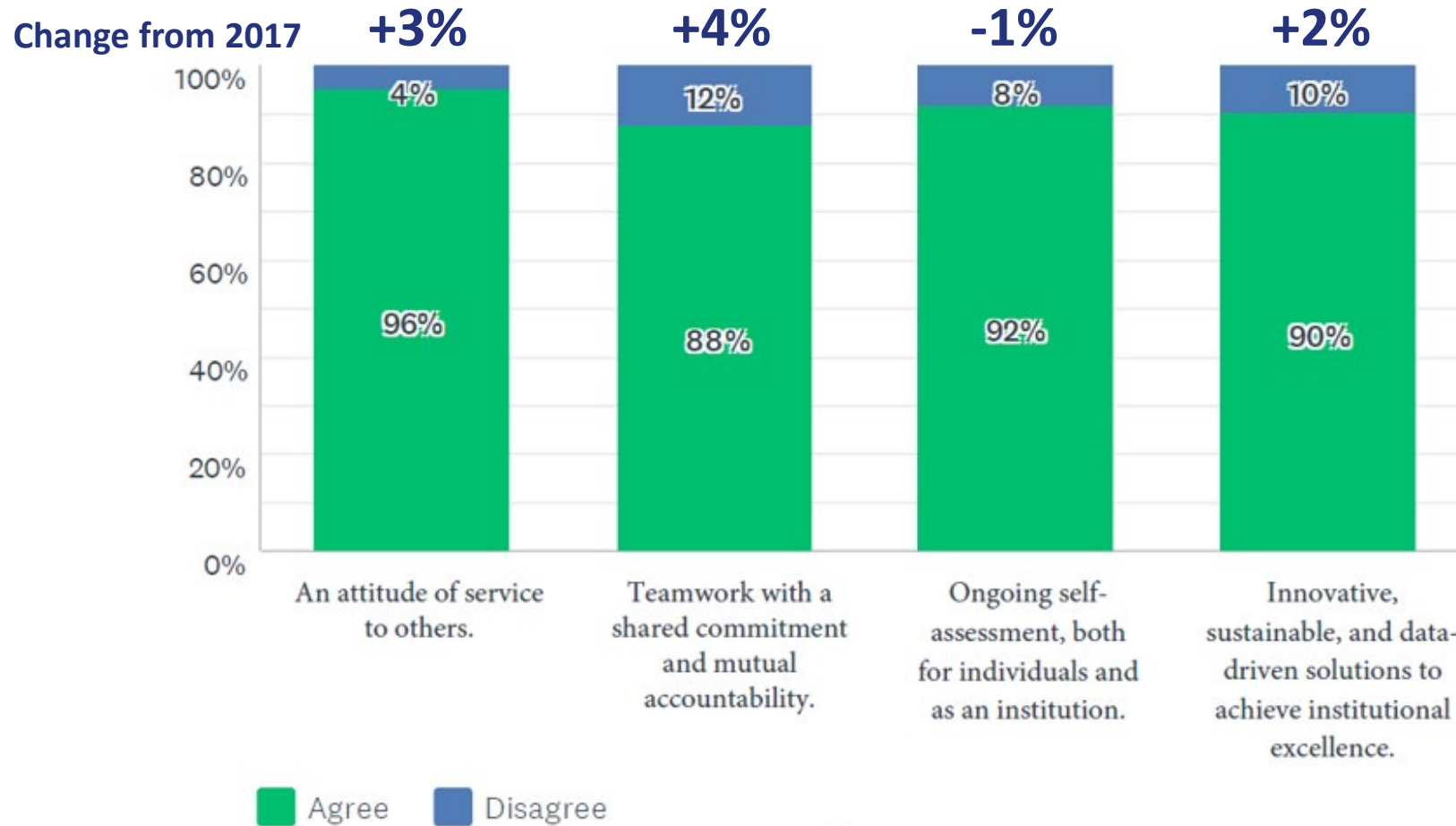
■ Strongly Agree 
 ■ Agree 
 ■ Disagree 
 ■ Strongly Disagree



Q9 Please indicate your level of agreement with the following statements.

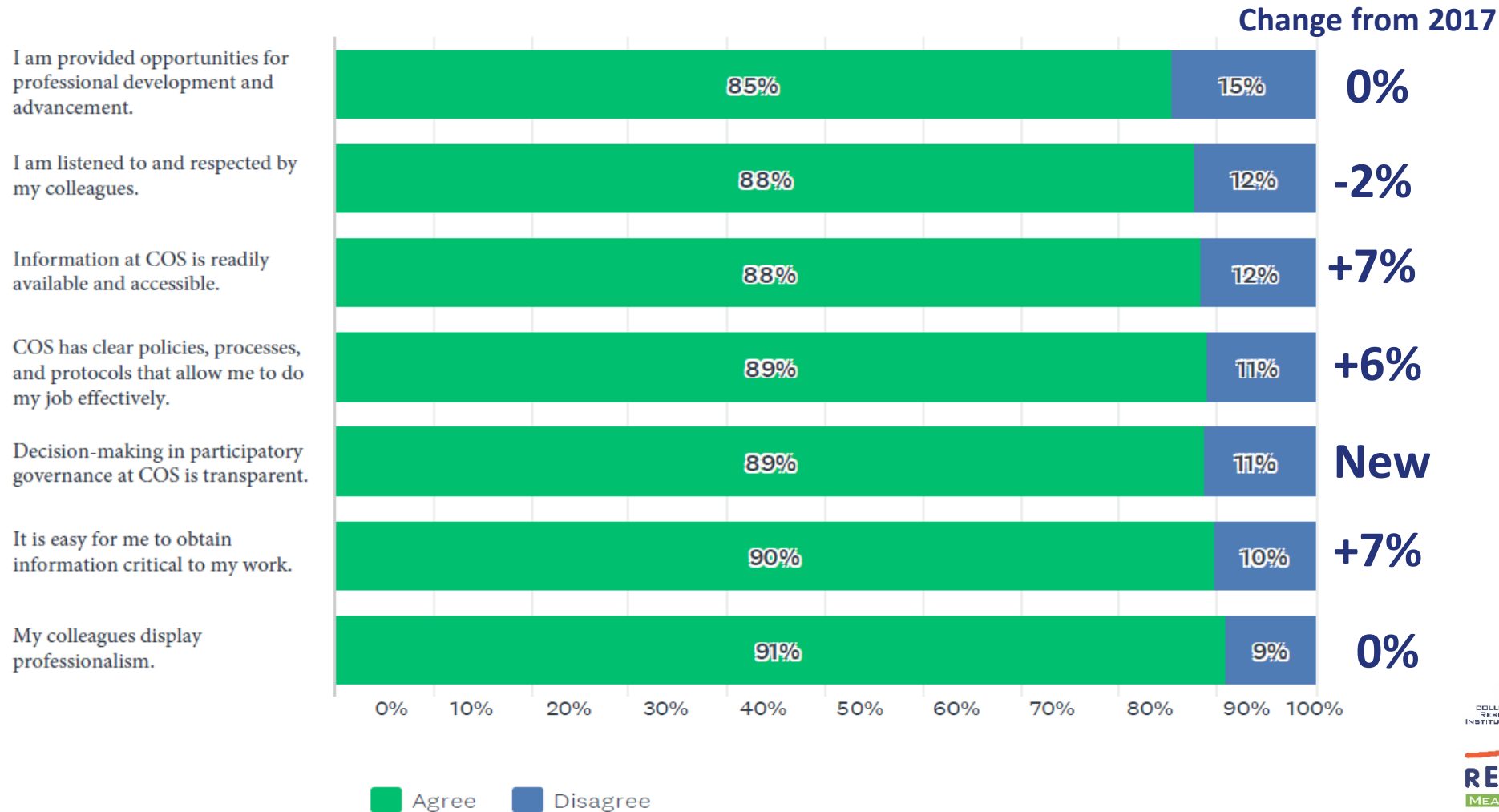
## COS Values....

Answered: 404 Skipped: 1



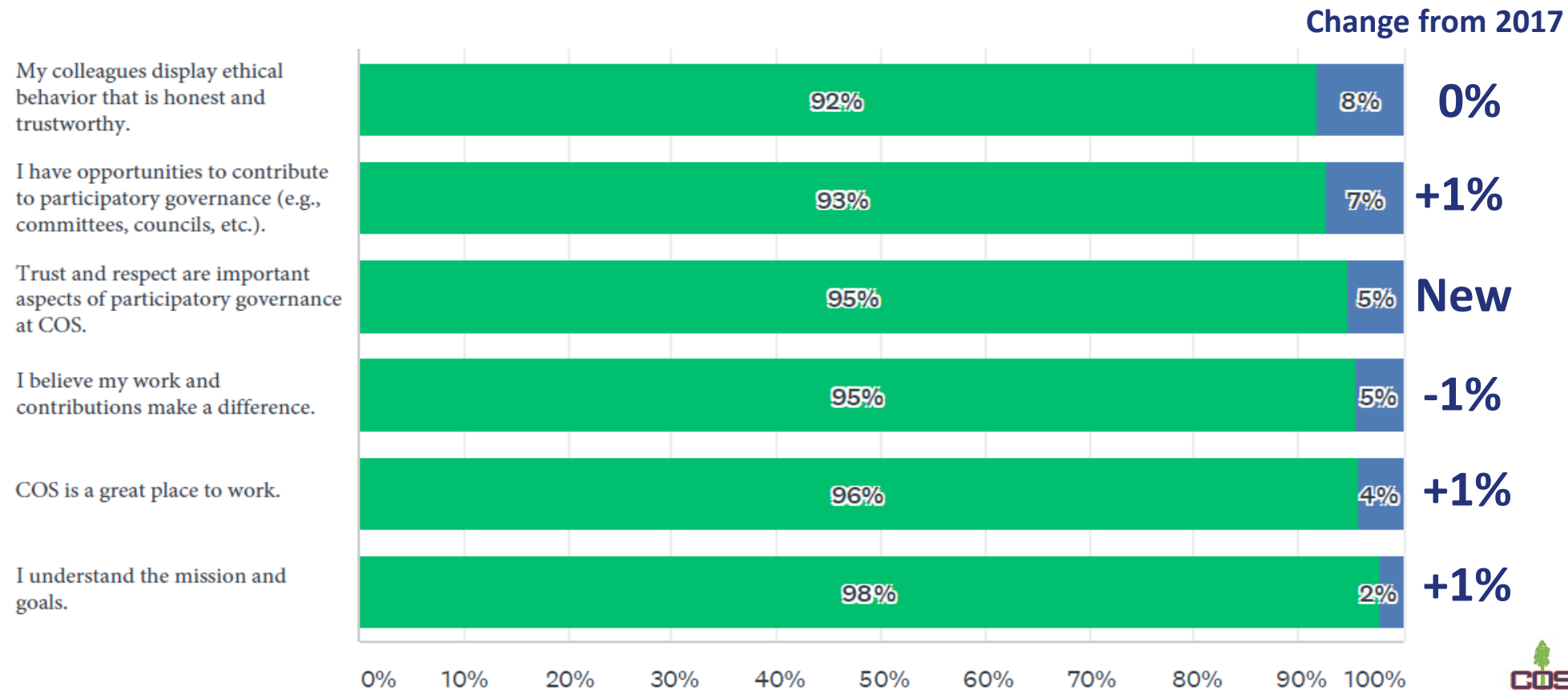
## Q10 Please indicate your level of agreement with the following statements about your workplace.

Answered: 400 Skipped: 5



Q10 Please indicate your level of agreement with the following statements about your workplace.

Answered: 400 Skipped: 5



Agree Disagree

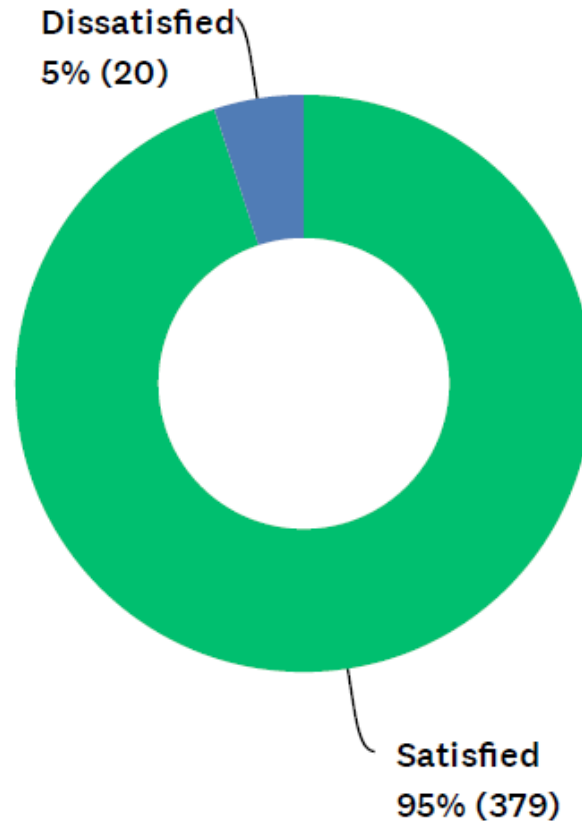




Q11 Please rate your overall satisfaction with the work environment.

Answered: 399 Skipped: 6

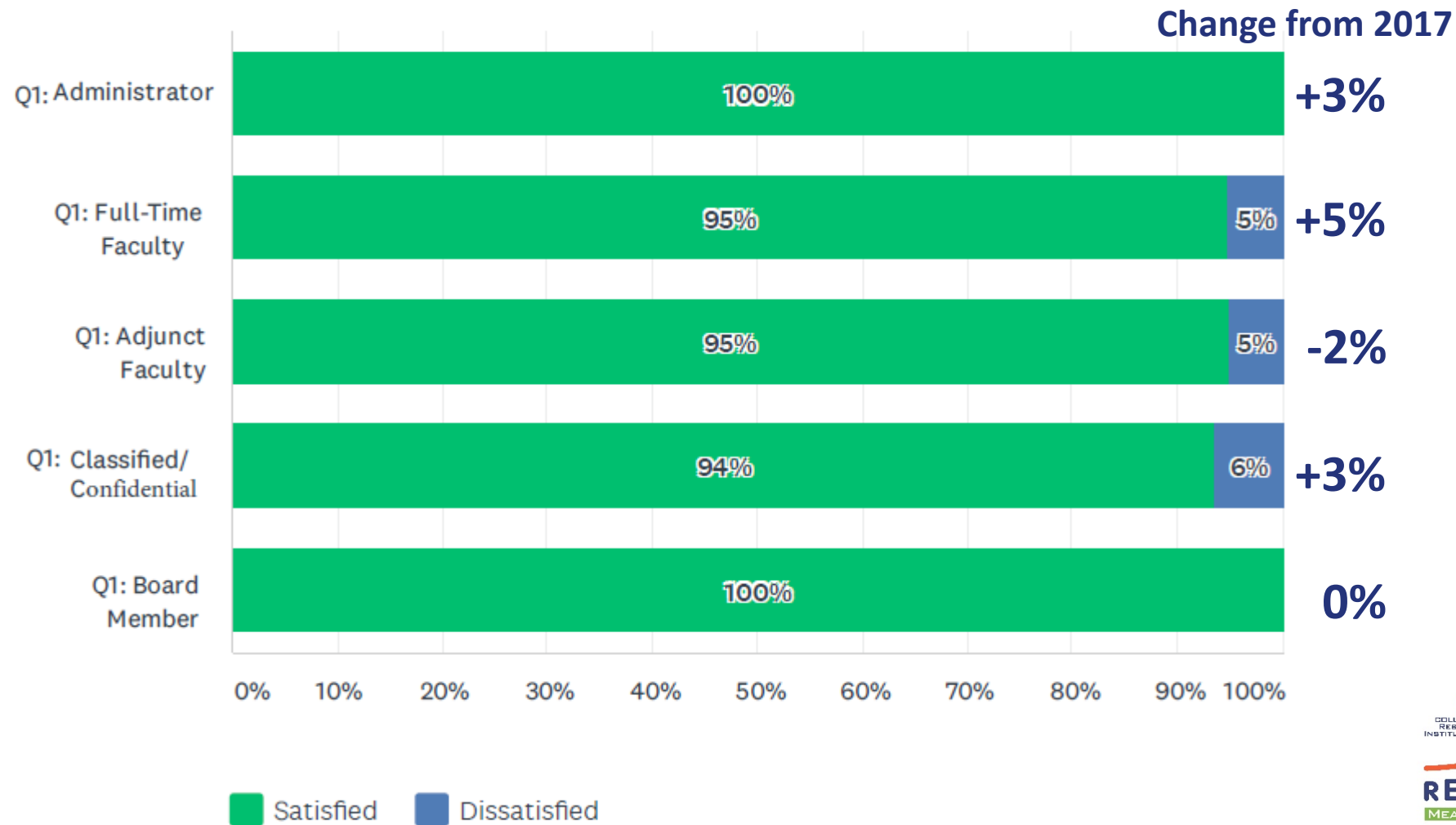
**+2%**  
Change  
from 2017



**Work Environment  
Employee  
Satisfaction  
95%**

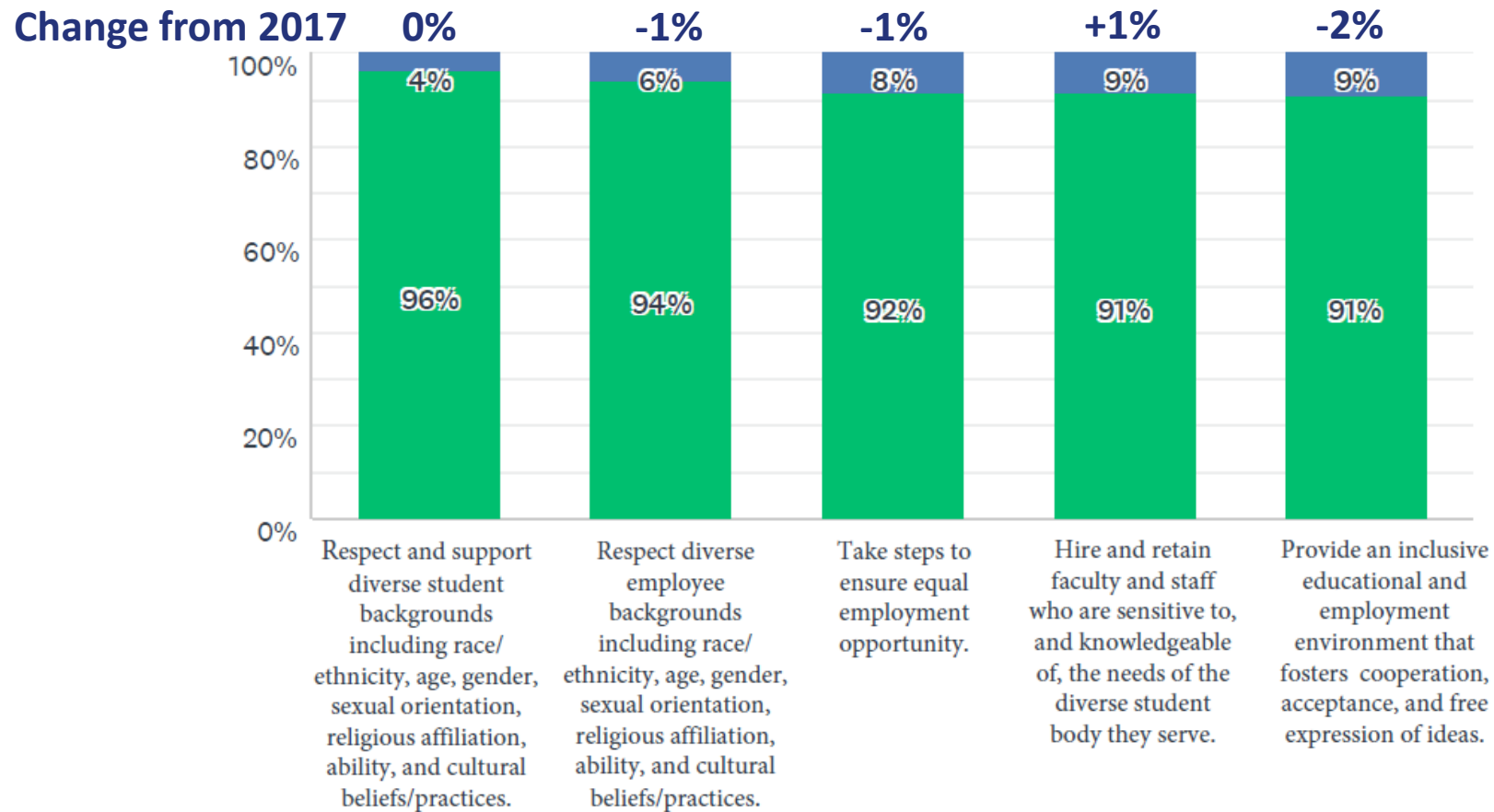
Q11 Please rate your overall satisfaction with the work environment.

Answered: 399 Skipped: 6



## Q13 To better serve our diverse population, we:

Answered: 392 Skipped: 13



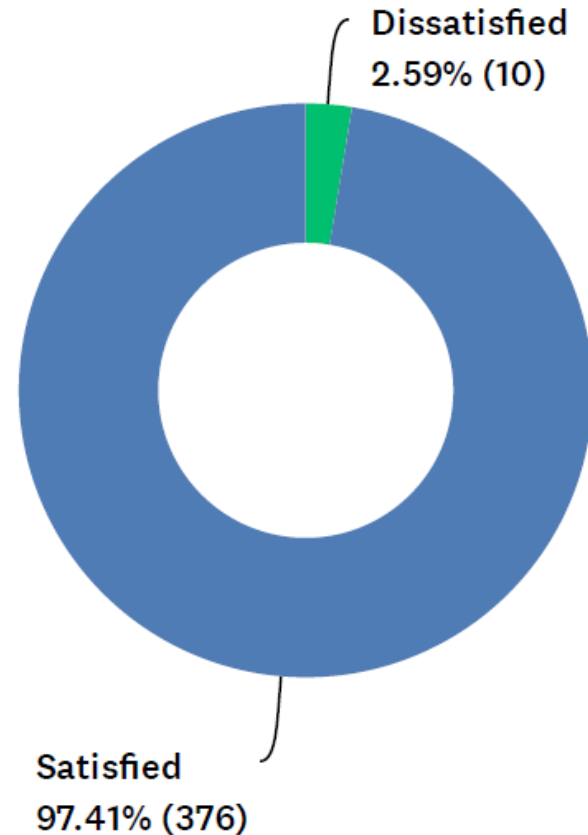
Agree Disagree



Q18 Please rate your overall satisfaction with the quality of education provided for students.

Answered: 386 Skipped: 19

**-1%**  
Change  
from 2017



**Quality of Education  
Employee  
Satisfaction  
97.41%**

[www.cos.edu/research](http://www.cos.edu/research)

[Student Support Services Survey 2021](#)

[Giant Questionnaire 2021](#)

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# Thank You!



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